

**Paul Woods, MD, MS, CCFP**  
**President and Chief Executive Officer**  
**London Health Sciences Centre**

Dr. Paul Woods is a senior health care leader with a wide range of clinical and administrative experience in both Canada and the United States, highly regarded for his understanding of health system dynamics and proven ability to lead positive change in complex environments.



Prior to joining LHSC, Dr. Woods was Senior Vice President, Provider Network Organization (PNO) for Trinity Health in Livonia, Michigan where he provided executive leadership and direction to the Trinity Health employed physician network. In this role he was responsible for the financial, quality and operational performance of this \$3 billion enterprise encompassing sites across 22 states – each with their own local challenges and regulatory frameworks.

Dr. Woods successfully led strategies which improved quality of care and system standardization through the design and operationalization of an advanced care delivery model for people-centered care. This was a massive change initiative which engaged more than 7,000 physicians and advanced practice partners. Utilizing inter-disciplinary care models, Trinity's PNO was able to serve more patients, improve health outcomes, create better patient and provider experiences, and reduce the overall cost of care delivery.

Dr. Woods has held various roles in the health system including: University of Calgary, Department of Family Medicine; Alberta Health Services; as well as Spectrum Health Medical Group and Michigan Center for Clinical Systems Improvement both in Grand Rapids, Michigan.

His insights have been sought through Board appointments, most recently as President of the Board of Directors for Trinity Health Coordinated Care, a four state Accountable Care Organization. He has also served as a Board member of Chicago Mercy Hospital, the first chartered hospital in Chicago which focuses on serving disadvantaged populations.

Originally from Ontario, Dr. Woods obtained his medical degree from the Schulich School of Medicine and Dentistry at Western University in London and his Master of Science degree from the Dartmouth Institute for Health Policy and Clinical Practice in Hanover, New Hampshire.